

**FLORIDA HIGH SCHOOL FOR ACCELERATED LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Financial Statements  
with Independent Auditor's Reports Thereon**

**June 30, 2022**



**McCRADY & ASSOCIATES**  
CERTIFIED PUBLIC ACCOUNTANTS

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**FLORIDA HIGH SCHOOL FOR ACCELERATED LEARNING –  
MIAMI CAMPUS, INC. d/b/a KENDALL GREENS HIGH SCHOOL  
MANAGEMENT’S DISCUSSION AND ANALYSIS**

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Management of Florida High School for Accelerated Learning - Miami Campus, Inc., a not-for-profit corporation d/b/a Kendall Greens High School (the “School”) offers the following narrative overview and analysis of the financial activities of the School for the fiscal year ended June 30, 2022.

Management’s discussion and analysis is included at the beginning of the School’s basic financial statements to provide the past and current position of the School’s financial condition. This summary should not be taken as a replacement for the audit, which consists of the basic financial statements and other supplemental information.

**FINANCIAL HIGHLIGHTS**

- ❖ This is the School’s first year of operations.
- ❖ The School is managed by ALS Education, LLC.
- ❖ For the fiscal year ended June 30, 2022, the School’s expenses exceeded revenues by \$218,932 on its Statement of Activities.
- ❖ As 2022 was the first full year of operation, the School invested approximately \$3,100,000 in capital assets.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to School’s basic financial statements. The School’s basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements present two different views of the School through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the understanding of the financial condition of School. This document also includes the Independent Auditor’s Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements in Accordance With *Government Auditing Standards*, as well as the management letter required by the Rules of the Florida Auditor General, Chapter 10.850, *Audits of Charter Schools and Similar Entities*.

**Government-Wide Financial Statements**

The government-wide financial statements are designed to provide a broad overview of the School’s finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the School’s financial status as a whole.

The two government-wide statements report the School’s net position and the current year changes. The net position is the difference between the School’s total assets and total liabilities. Measuring the net position is one way to evaluate the School’s financial condition.

The government-wide statements are divided into three categories: 1) governmental activities, 2) business-type activities, and 3) component units. The governmental activities include the School’s basic services. The business-type activities are those services that the School charges

for that are not directly related to the School's mission. For the year ended June 30, 2022, the School had no business-type activities or component units.

### **Fund Financial Statements**

The fund financial statements provide a more detailed look at the School's most significant activities. A fund is a grouping of related accounts used to maintain control over resources segregated for specific activities or objectives. All of the operations of the School are presented in governmental funds only.

Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. The School's basic services are accounted for in governmental funds. These funds focus on how assets that can readily be converted into cash flow in and out, and what monies are left at year-end will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements provide a detailed short-term view of the financial resources available to finance the School's programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in reconciliations that are a part of the fund financial statements.

The School adopts an annual budget for its general fund, as required by the Florida Statutes. The budget is legally adopted by management of the School and its Board. A budgetary comparison schedule has been included as part of the required supplementary information. The budgetary comparison schedules show four columns: 1) the original budget as adopted by the Board, 2) the final budget as amended by the Board, 3) the actual resources, charges and ending balances in the general fund, and 4) the variance between the final budget and the actual resources and charges.

### **Notes to Financial Statements**

The notes to financial statements provide additional information essential to the full understanding of the information reported in the government-wide and fund financial statements. The notes to the financial statements start on page 15 of this report.

This report also includes the Independent Auditor's Report on Internal Control Over Financial Reporting and On Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*, as well as the management letter required by the Rules of the Florida Auditor General, Chapter 10.850, *Audits of Charter Schools and Similar Entities*.

## GOVERNMENT-WIDE ANALYSIS OF THE SCHOOL

The School's combined net position as of June 30, 2022 is summarized as follows:

|  | <u>2022</u>         |
|--|---------------------|
| Current and other assets                           | \$ 358,712          |
| Right to use asset, net                            | 3,142,598           |
| Capital assets, net                                | <u>2,863,016</u>    |
| Total Assets                                       | <u>6,364,326</u>    |
| Current and other liabilities                      | 3,637,369           |
| Long-term liabilities                              | <u>3,026,735</u>    |
| Total Liabilities                                  | <u>6,664,104</u>    |
| Net position:                                      |                     |
| Invested in capital assets,<br>net of related debt | 2,863,016           |
| Unrestricted                                       | <u>(3,162,794)</u>  |
| Total Net Position                                 | <u>\$ (299,778)</u> |

The School has been in operation for one year; therefore, a comparative government-wide financial analysis is not presented.

## Changes in Net Position

The School's total expenses exceeded total revenues by approximately \$219,000 in fiscal year 2022—see table below.

|   | <u>Governmental Activities</u> |
|---|--------------------------------|
|   | <u>2022</u>                    |
| Revenues:   |                                |
| Federal sources passed through<br>local school district | \$ 148,530                     |
| State and local sources                                 | 2,481,775                      |
| Contributions and other revenue                         | <u>9,139</u>                   |
| Total revenues  | <u>2,639,444</u>               |
| Expenses:   |                                |
| Instruction   | 726,785                        |
| Pupil personnel support                                 | 269,656                        |
| Board   | 8,457                          |
| General administration                                  | 91,482                         |
| School administration                                   | 878,446                        |
| Transportation  | 24,181                         |
| Operation of plant                                      | 716,195                        |
| Maintenance of plant                                    | 119,674                        |
| Interest  | <u>23,500</u>                  |
| Total expenses  | <u>2,858,376</u>               |
| Change in net position                                  | <u>\$ (218,932)</u>            |

The School has been in operation for one year, therefore a comparative statement of activities analysis is not presented.

## LONG TERM ASSET AND DEBT ADMINISTRATION

### Capital Assets

As of the end of fiscal 2022, the School had invested \$2,863,016 in capital assets, net of accumulated depreciation and of \$219,850.

As of June 30, 2022, information regarding the School's capital assets is as follows:

|                                   | <u>Governmental Activities</u> |
|-----------------------------------|--------------------------------|
|                                   | <u>2022</u>                    |
| Leasehold improvements            | \$ 2,583,760                   |
| Software                          | 470,366                        |
| Furniture, fixtures and equipment | <u>28,740</u>                  |
|                                   | <u>3,082,866</u>               |
| Less-accumulated depreciation     | <u>(219,850)</u>               |
| Total capital assets              | <u>\$ 2,863,016</u>            |

More detailed information about the School's capital assets is presented in Note 4 to the financial statements.

### Lease Asset and Liabilities

The School's right to use asset for the year ended June 30, 2022 of \$3,432,684, net of accumulated amortization of \$290,086 is related to the facility lease.

The School's long term debt for the year ended June 30, 2022 of \$3,026,735 was composed entirely of the lease note payable related to the School's facility lease. Interest paid during fiscal year June 30, 2022 was approximately \$23,500. More detailed information about the School's long-term liabilities is presented in Note 5 to the financial statements.

## GENERAL FUND BUDGETARY HIGHLIGHTS

During the fiscal year, the School did not amend its budget. Generally, budget amendments fall into one of the following three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget once exact information is available; 2) amendments made to recognize the changes in funding amounts and 3) changes in appropriations that become necessary to maintain services.

In the general fund, actual revenues were less than budgeted amounts by approximately \$254,000, due to state and local source revenues being less than anticipated. Actual expenditures were approximately \$742,000 less than budgeted amounts.

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

### **Budget Highlights for the Fiscal Year Ending June 30, 2023**

Amounts available for appropriation in all funds are approximately \$4,200,000, an increase of approximately \$1,500,000 from the actual 2022. Student enrollment is expected to increase in 2023.

Budgeted expenditures are approximately \$3,700,000. If these estimates are realized, the School's general fund balance is expected to increase by approximately \$420,000 at the conclusion of fiscal 2023.

### **CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT**

This financial report is designed to provide interested parties with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. Should additional information be required, please contact ALS Education, LLC, 5850 T.G. Lee Blvd., Suite 345, Orlando, FL 32822





## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Florida High School for Accelerated Learning – Miami Campus Inc., d/b/a Kendall Greens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida

### Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Florida High School for Accelerated Learning - Miami Campus, Inc., d/b/a Kendall Greens High School (the "School"), a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Kendall Greens High School, a Charter School and Component Unit of the District School Board of Miami-Dade County, Florida as of and for the year ended June 30, 2022, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Schools' ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one

resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information and pension liability be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*McCrary & Associates, PLLC*

Altamonte Springs, Florida  
August 26, 2022

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**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Statement of Net Position**

**June 30, 2022**

|   | <u><b>Governmental<br/>Activities</b></u> |
|---|---|
| <b>ASSETS</b>                                   |   |
| Cash and cash equivalents                       | \$ 170,274                                |
| Due from other agencies                         | 150,793                                   |
| Prepaid assets                                  | 12,645                                    |
| Other assets                                    | 25,000                                    |
| Right to use asset:                             |   |
| Operating lease                                 | 3,432,684                                 |
| Accumulated amortization                        | <u>(290,086)</u>                          |
| Total right to use asset, net                   | <u>3,142,598</u>                          |
| Capital assets:                                 |   |
| Leasehold improvements                          | 2,583,760                                 |
| Software  | 28,740                                    |
| Furniture, fixtures and equipment               | 470,366                                   |
| Less accumulated depreciation                   | <u>(219,850)</u>                          |
| Total capital assets, net                       | <u>2,863,016</u>                          |
| Total assets                                    | <u><u>\$ 6,364,326</u></u>                |
| <b>LIABILITIES</b>                              |   |
| Due to management company                       | \$ 837,369                                |
| Due to related party                            | 2,800,000                                 |
| Long-term liabilities:                          |   |
| Portion due or payable within one year:         |   |
| Lease payable                                   | 296,002                                   |
| Portion due or payable after one year:          |   |
| Lease payable                                   | <u>2,730,733</u>                          |
| Total liabilities                               | <u>6,664,104</u>                          |
| <b>NET POSITION</b>                             |   |
| Invested in capital assets, net of related debt | 2,863,016                                 |
| Unrestricted                                    | <u>(3,162,794)</u>                        |
| Total net position                              | <u>(299,778)</u>                          |
| Total liabilities and net position              | <u><u>\$ 6,364,326</u></u>                |

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Statement of Activities**

**For the Year Ended June 30, 2022**

|                                 | Program Specific Revenues |                         |  | Net (Expenses)<br>Revenues and<br>Changes in<br>Net Position |                            |
|---------------------------------|---------------------------|-------------------------|--|--|----------------------------|
|                                 | Expenses                  | Charges for<br>Services | Operating<br>Grants and<br>Contributions | Capital<br>Grants and<br>Contributions                       | Governmental<br>Activities |
| Governmental Activities:        |                           |                         |  |  |                            |
| Instruction                     | \$ 726,785                | \$ -                    | \$ 134,432                               | \$ -   | \$ (592,353)               |
| Pupil personnel services        | 251,019                   | -                       | -  | -  | (251,019)                  |
| Board                           | 27,094                    | -                       | -  | -  | (27,094)                   |
| General administration          | 91,482                    | -                       | -  | -  | (91,482)                   |
| School administration           | 878,446                   | -                       | -  | -  | (878,446)                  |
| Central services                | 1,323                     | -                       | -  | -  | (1,323)                    |
| Transportation                  | 24,181                    | -                       | -  | -  | (24,181)                   |
| Operation of plant              | 714,872                   | -                       | 14,098                                   | 163,726  | (537,048)                  |
| Maintenance of plant            | 119,674                   | -                       | -  | -  | (119,674)                  |
| Interest                        | 23,500                    | -                       | -  | -  | (23,500)                   |
| <b>Total primary government</b> | <b>\$ 2,858,376</b>       | <b>\$ -</b>             | <b>\$ 148,530</b>                        | <b>\$ 163,726</b>  | <b>(2,546,120)</b>         |
| General revenues:               |                           |                         |  |  |                            |
|                                 |                           |                         |  |  | 2,318,049                  |
|                                 |                           |                         |  |  | 9,139                      |
|                                 |                           |                         |  |  | 2,327,188                  |
|                                 |                           |                         |  |  | (218,932)                  |
|                                 |                           |                         |  |  | (80,846)                   |
|                                 |                           |                         |  |  | \$ (299,778)               |

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Balance Sheet - Governmental Funds**

**June 30, 2022**

|                                     | <b>General<br/>Fund</b> | <b>Capital<br/>Projects<br/>Fund</b> | <b>Other<br/>Governmental<br/>Funds</b> | <b>Total<br/>Governmental<br/>Funds</b> |
|-------------------------------------|-------------------------|--------------------------------------|---|---|
| <b>ASSETS</b>                       |                         |                                      |   |   |
| Cash and cash equivalents           | \$ 170,274              | \$ -                                 | \$ -                                    | \$ 170,274                              |
| Due from other agencies             | -                       | 37,596                               | 113,197                                 | 150,793                                 |
| Prepaid assets                      | 12,645                  | -                                    | -                                       | 12,645                                  |
| Due from other funds                | 150,793                 | -                                    | -                                       | 150,793                                 |
| Total assets                        | <u>\$ 333,712</u>       | <u>\$ 37,596</u>                     | <u>\$ 113,197</u>                       | <u>\$ 484,505</u>                       |
| <b>LIABILITIES</b>                  |                         |                                      |   |   |
| Due to management company           | \$ 837,369              | \$ -                                 | \$ -                                    | \$ 837,369                              |
| Due to other funds                  | -                       | 37,596                               | 113,197                                 | 150,793                                 |
| Total liabilities                   | <u>837,369</u>          | <u>37,596</u>                        | <u>113,197</u>                          | <u>988,162</u>                          |
| <b>FUND BALANCE</b>                 |                         |                                      |   |   |
| Unspendable:                        |                         |                                      |   |   |
| Nonspendable                        | 12,645                  | -                                    | -                                       | 12,645                                  |
| Spendable:                          |                         |                                      |   |   |
| Unassigned                          | (516,302)               | -                                    | -                                       | (516,302)                               |
| Total fund balance                  | <u>(503,657)</u>        | <u>-</u>                             | <u>-</u>                                | <u>(503,657)</u>                        |
| Total liabilities and fund balances | <u>\$ 333,712</u>       | <u>\$ 37,596</u>                     | <u>\$ 113,197</u>                       | <u>\$ 484,505</u>                       |

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Reconciliation of the Governmental Funds Balance Sheet  
to the Statement of Net Position**

**June 30, 2022**

|   |              |
|---|--------------|
| <b>Total fund balances - governmental funds</b> | \$ (503,657) |
|---|--------------|

Amounts reported for governmental activities in the statement of net position are different because:

|   |             |
|---|-------------|
| Due to related party reported in the governmental activities are not expected to be collectable in the current period and therefore are not reported in the fund balance in the governmental funds. | (2,800,000) |
|---|-------------|

Assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds.

The cost of the capital assets and accumulated depreciation at year end consist of:

|                          |           |
|--------------------------|-----------|
| Capital assets           | 3,082,866 |
| Accumulated depreciation | (219,850) |
| Right to use asset       | 3,432,684 |
| Accumulated amortization | (290,086) |
| Security deposits        | 25,000    |

Long-term liabilities, including notes payable, are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities at year end consist of:

|                    |                    |
|--------------------|--------------------|
| Lease note payable | <u>(3,026,735)</u> |
|--------------------|--------------------|

|   |                            |
|---|----------------------------|
| <b>Total net position - governmental activities</b> | <b><u>\$ (299,778)</u></b> |
|---|----------------------------|

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Statement of Revenues, Expenditures and  
Changes in Fund Balances of Governmental Funds**

**For the Year Ended June 30, 2022**

|                                       | <b>General<br/>Fund</b> | <b>Capital<br/>Projects<br/>Fund</b> | <b>Other<br/>Governmental<br/>Funds</b> | <b>Total<br/>Governmental<br/>Funds</b> |
|---------------------------------------|-------------------------|--------------------------------------|---|---|
| <b>REVENUES</b>                       |                         |                                      |   |   |
| Federal sources                       | \$ -                    | \$ -                                 | \$ 148,530                              | \$ 148,530                              |
| State and local sources               | 2,318,049               | 163,726                              | -                                       | 2,481,775                               |
| Contributions and other revenues      | 9,139                   | -                                    | -                                       | 9,139                                   |
| Total revenues                        | <u>2,327,188</u>        | <u>163,726</u>                       | <u>148,530</u>                          | <u>2,639,444</u>                        |
| <b>EXPENDITURES</b>                   |                         |                                      |   |   |
| Current:                              |                         |                                      |   |   |
| Instruction                           | 592,353                 | -                                    | 134,432                                 | 726,785                                 |
| Pupil personnel services              | 251,019                 | -                                    | -                                       | 251,019                                 |
| Board                                 | 27,094                  | -                                    | -                                       | 27,094                                  |
| General administration                | 91,482                  | -                                    | -                                       | 91,482                                  |
| School administration                 | 878,446                 | -                                    | -                                       | 878,446                                 |
| Central services                      | 1,323                   | -                                    | -                                       | 1,323                                   |
| Transportation                        | 24,181                  | -                                    | -                                       | 24,181                                  |
| Operation of plant                    | 27,112                  | 163,726                              | 14,098                                  | 204,936                                 |
| Maintenance of plant                  | 119,674                 | -                                    | -                                       | 119,674                                 |
| Debt service:                         |                         |                                      |   |   |
| Principal                             | -                       | -                                    | 316,791                                 | 316,791                                 |
| Interest                              | -                       | -                                    | 23,500                                  | 23,500                                  |
| Capital outlay                        | -                       | 1,951,391                            | -                                       | 1,951,391                               |
| Total expenditures                    | <u>2,012,684</u>        | <u>2,115,117</u>                     | <u>488,821</u>                          | <u>4,616,622</u>                        |
| Excess of revenues over expenditures  | 314,504                 | (1,951,391)                          | (340,291)                               | (1,977,178)                             |
| <b>OTHER FINANCIAL SOURCES (USES)</b> |                         |                                      |   |   |
| Operating transfer in                 | -                       | 1,951,391                            | 340,291                                 | 2,291,682                               |
| Operating transfer out                | (2,291,682)             | -                                    | -                                       | (2,291,682)                             |
| Total other financial sources (uses)  | <u>(2,291,682)</u>      | <u>1,951,391</u>                     | <u>340,291</u>                          | <u>-</u>                                |
| Net changes in fund balances          | (1,977,178)             | -                                    | -                                       | (1,977,178)                             |
| Fund balances at beginning of year    | 1,473,521               | -                                    | -                                       | 1,473,521                               |
| Fund balances at end of year          | <u>\$ (503,657)</u>     | <u>\$ -</u>                          | <u>\$ -</u>                             | <u>\$ (503,657)</u>                     |

The accompanying notes to financial statements are an integral part of this statement.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Reconciliation of the Statement of Revenues, Expenditures and  
Changes in Fund Balances of Governmental Funds  
to the Statement of Activities**

**For the Year Ended June 30, 2022**

|  |                       |
|--|-----------------------|
| <b>Net changes in fund balances - total governmental funds</b> | <b>\$ (1,977,178)</b> |
|--|-----------------------|

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount incurred in the current period:

|                 |           |
|-----------------|-----------|
| Capital outlays | 1,951,391 |
| Depreciation    | (219,850) |
| Amortization    | (290,086) |

Principal payments on long-term debt are expenditures in the governmental funds, but the repayments reduce long-term liabilities in the statement of net position.

316,791

|  |                            |
|--|----------------------------|
| <b>Change in net position of governmental activities</b> | <b>\$ <u>(218,932)</u></b> |
|--|----------------------------|

The accompanying notes to financial statements are an integral part of this statement.



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**Notes to Financial Statements**

**For the Year Ended June 30, 2022**

**1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization**

Kendall Greens High School (the "School") is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes and the Florida Not-for-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors the ("Board"), which is composed of three members. The School has retained a management company to operate the School (see Note 7).

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Miami-Dade County Florida, (the "School Board"). The School is considered a component unit of the School Board and meets the definition of a governmental entity under the Governmental Accounting Standards Board ("GASB").

The School is a high school that has developed a philosophy of recognizing and rewarding each student as an individual. Therefore the education program, goals and objectives, and methods of accountability toward the objectives, must be set according to the situation of each individual student.

The School has selected a self-paced, mastery based, accelerated learning program as the model to implement this philosophy. The goal of the School is to provide, for students that might not be best suited for traditional schools, a school program and educational opportunities. These students include, but are not limited to, drop-outs or those in danger of dropping out, students needing more remedial support or individual instruction than can be obtained in a traditional high school, and students with family or other situations that prevent attending a regular scheduled program at traditional high schools.

**Charter Contract**

The School operates under a charter granted by the Miami-Dade County School Board (the "School Board"). The charter became effective July 1, 2021 and expires on June 30, 2026. Following the initial five year term, the charter may be; approved for an additional term up to five years or another mutually agreed upon term, as provided for in section 1002.33, or 1002.331, Florida Statutes, nonrenewed, or terminated by the Sponsor. Upon expiration of the charter, the School Board may elect not to renew the charter under grounds specified in the charter. In addition, the School Board may terminate the current charter at any time, following provisions set forth in the charter, if good cause is shown.

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**Notes to Financial Statements  
(continued)**

**Basis of Presentation**

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide – *Audits for States and Local Governments* and provisions in the Florida Statutes, the School is considered as a governmental organization for financial statement reporting purposes. The School is required by its agreement with the School Board to use the governmental reporting model and follow the fund and accounting structure provided in the “Financial and Program Cost Accounting and Reporting for Florida Schools – The Red Book” issued by the Florida Department of Education (“FDOE”).

**Government-Wide Financial Statements**

The government-wide financial statements provide both short-term and long-term information about the School in a manner similar to a private-sector business. The statement of net position and statement of activities are designed to provide financial information about the School as a whole on an accrual basis of accounting. The statement of net position provides information about the School’s financial position, its assets and its liabilities, using an economic resources measurement focus.

The statement of activities presents a comparison between direct expenses and program revenue for each function or program of the School’s governmental activities. Direct expenses are those specifically associated with a program or function, therefore, are clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of goods and services offered by the program, grants and contributions that are restricted for meeting the operational or capital requirements of a particular program. Revenues not classified as program revenues are presented as general revenues.

**Fund Financial Statements**

The governmental fund financial statements report detailed information about the School’s most significant funds, not the School as a whole. A fund is a group of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The School uses fund accounting to ensure and demonstrate compliance with finance related requirements. Certain funds are established by law while others are created by grant agreements. The following are individual governmental funds reported in the fund financial statements:

- General Fund – the School’s primary operating fund that accounts for all financial resources of the school, except those that are required to be accounted for in another fund.
- Capital Projects Fund – to account for all resources for the acquisition of capital items by the School purchased with capital outlay funds.

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**Notes to Financial Statements  
(continued)**

- Special Revenue Fund – to account for the proceeds of specific revenues sources that are restricted or committed to expenditures for a specific purpose, including all federal grant revenues passed through the School District
- Debt Service Fund – to account for the accumulation of resources for, and payment of general long-term debt principal, interest, and related costs.

For the purpose of these statements, the general and capital projects funds are considered major funds. The special revenue fund is a non-major fund and reported as other governmental funds.

**Basis of Accounting**

Basis of accounting refers to when revenues and expenses/expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recognized when earned and expenses/expenditures are recognized when a liability is incurred, regardless of the timing the related cash flows take place.

The governmental funds basic financial statements are reported using the modified accrual basis of accounting. Under this method, revenues are recognized when they become measurable and available. Revenues are considered to be available when they are collectable within a current period. The School considers revenues to be available if they are collected within 60 days after the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenues is recognized at the time the expenditure is made.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from the acquisition of long-term debt are reported as other financing sources.

**Budgetary Basis Accounting**

Budgets are prepared using the modified accrual basis of accounting and the governing board must approve all budgets and amendments. During the fiscal year, expenditures were controlled at the object level. Budgets may be amended by resolution of the Board prior to the date of the annual report.

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**Notes to Financial Statements  
(continued)**

**Cash and Cash Equivalents**

The School's cash and cash equivalents consist primarily of demand deposits with financial institutions.

All deposits should be made into and held by financial institutions designated by the treasurer of the State of Florida as qualified public depositories as defined by Chapter 280 of the Florida Statutes. Every qualified public depository institution should maintain eligible collateral to secure the public entity's funds. The minimum collateral to be pledged by the institution, the collateral eligible for pledge, and reporting requirements of the qualified public depositor to the treasurer is defined by the ability of the institution to guarantee deposits made by members of the pool should the need arise. The School's deposits are held in a qualified public depository. They are covered by the collateral pool as the School has identified itself as a public entity at June 30, 2022.

**Interfund receivables and payables**

Activities between the funds that are representative of lending/borrowing arrangements or capital asset transactions outstanding at the end of the fiscal year are referred to as due to/from other funds. At June 30, 2022, the general fund had an interfund receivable of \$150,793 while the capital projects fund and special revenue fund had an interfund payable of \$37,596 and \$113,197, respectively, which are related to amounts paid by the general fund on behalf of the capital projects fund and special revenue fund.

**Interfund Transfers**

The School reports its debt service fund proceeds in the debt service fund and capital outlay revenue in other governmental funds. For the year ended June 30, 2022, the general fund transferred approximately \$3,083,000 to the capital projects fund and \$429,000 to the special revenue fund for capital expenditures and debt service payments respectively.

**Capital Assets and Depreciation**

The School's capital assets with useful lives of more than one year are stated at historical cost and reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair value on the date donated. The School capitalizes assets with a cost of \$1,000 or more. Expenditures of normal maintenance and repair that do not add to the asset value or extend the useful life are not capitalized. Depreciation is computed using the straight-line method. Estimated useful lives of the assets are as follows:

|                                    | <u>Years</u> |
|------------------------------------|--------------|
| Leasehold improvements             | 15           |
| Furniture, fixtures, and equipment | 5            |
| Software                           | 3            |

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**Notes to Financial Statements  
(continued)**

Information related to the change in capital assets is described in Note 4.

**Net Position and Fund Balance Classifications**

*Government-wide financial statements*

The net position is classified and reported in three components:

- Investment in capital assets, net of related debt – consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any borrowings that are specifically attributed to the acquisition or improvement of those assets.
- Restricted – consists of amounts with constraints placed on their use either by external groups such as creditors, grantors, contributors, laws or regulations of other governments. As of June 30, 2022, the School did not have any restricted amounts.
- Unrestricted – all other amounts that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

*Fund financial statements*

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

- Nonspendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in nonspendable form.
- Restricted – fund balance that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- Committed – fund balance that can be used only for the specific purposes determined by a formal action of the School’s Board of Governance.
- Assigned – fund balance that is intended to be used by the School’s management for specific purposes but does not meet the criteria to be classified as restricted or committed.
- Unassigned – fund balance that is the residual amount for the School’s general fund and includes all spendable amounts not contained in the other classifications.

This statement also clarifies the definition of the special revenue fund which may be used to account for the proceeds of specific revenue sources (other than trusts for individual, private organizations or other governmental agencies or for major capital projects) legally restricted to expenditures for specified purposes.

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**Notes to Financial Statements  
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**Order of Fund Balance Spending Policy**

The School's policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First, nonspendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including nonspendable amounts). Any remaining fund balance amounts for the non-general funds are to be classified as restricted fund balance. It is possible for the non-general funds to be classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when nonspendable amounts plus the amount of restricted fund balances for specific purposes exceed the positive fund balance for the non-general fund.

**Revenue Sources**

Revenues for operations are received primarily from the School Board, pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School reports the number of full-time equivalent (FTE) students and related data to the School Board. The School Board receives a 5% administrative fee from the School, which is withheld from the respective Florida Education Finance Program (FEFP) payments. The administrative expense is reflected as a general administration expense/expenditure in the accompanying statement of activities and statement of revenues, expenditures and changes in fund balances – governmental funds. The administrative fee is calculated on the FEFP revenue up to 250 students.

Under provisions of Section 1011.62, Florida Statutes, the School Board reports the number of students and related data to the FDOE for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey period. The FDOE may also adjust subsequent fiscal period allocations based on an audit of the School's compliance in determining and reporting FTE and related data. Generally, such adjustments are treated as reductions or additions of revenues in the year when the adjustments are made.

The basic amount of funding through the FEFP under Section 1011.62 is calculated based on (1) unweighted FTE, multiplied by (2) the cost factor for each program multiplied by (3) the base student allocation established by the Florida legislature. Additional funds for exceptional students who do not have a matrix of services are provided through the guaranteed allocation designated in Section 1011.62(1)(e)2., Florida Statutes. For the year ended June 30, 2022, the School reported 309.35 unweighted FTE.

From time to time, the School receives additional funding under other federal and state grants. This assistance is generally received based on applications submitted to various granting agencies. For federal and state grants in which funding is awarded based on incurring eligible expenditures, revenue is recognized as the amount of eligible expenditures have been incurred.

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**Notes to Financial Statements  
(continued)**

The School is also eligible for charter school capital outlay funding. The amounts received under this program are based on the School's actual and projected student enrollment during the fiscal year. Funds received under this program may only be used for lawful capital outlay expenditures.

**Use of Estimates**

In preparing the financial statements in conformity with accounting principles generally accepted in the United States, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the balance sheet and revenues and expenses/expenditures for the period presented. Actual results could differ significantly from those estimates.

**Recently Issued Accounting Pronouncements**

In June 2017, the GASB issued Statement No. 87, *Leases*. This pronouncement establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this pronouncement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, thereby enhancing the relevance and consistency of information about a school's leasing activities. The cumulative effect of any changes implemented to conform to this pronouncement would be reported as a restatement of beginning net position and fund balance. The original effective implementation date was June 30, 2021. However, GASB Statement No. 95 postponed the implementation of this statement to be effective for reporting periods beginning after June 15, 2021. Because this is the School's first year of operations, management's adoption of this Statement did not result in any adjustments to the prior year's financial statements.

In June 2018, GASB issued Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*. This Statement would now require interest costs incurred before the end of construction period to be recognized as an expense in the period in which the cost is incurred under the economic resource measurement focus. The effective implementation date is June 30, 2022. Currently, the School is not engaged in any construction projects but is aware of the effect of the adoption of this Statement for future projects.

**2 FAIR VALUE MEASUREMENTS**

Accounting principles generally accepted in the United States (GAAP) define fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an

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**Notes to Financial Statements  
(continued)**

organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The fair value hierarchy distinguishes between independent observable inputs and unobservable inputs used to measure fair value as follows:

*Level 1:* Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

*Level 2:* Inputs other than quoted market prices included within Level 1 that are observable for an asset or liability, either directly or indirectly.

*Level 3:* Unobservable inputs for an asset or liability. Level 3 inputs should be used to measure fair value to the extent that observable level 1 or 2 inputs are not available.

This statement requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. The School's significant financial instruments are cash, accounts receivable, accounts payable, short term borrowings, and other short term assets and liabilities. For these financial instruments (level 1), carrying values approximate fair value because of the short maturity of these instruments.

**3 DUE FROM OTHER GOVERNMENTAL AGENCIES**

Due from other agencies, included in the accompanying financial statements totaled \$150,793 which consists of \$37,596 in capital outlay funds receivable from the Florida Department of Education and \$113,197 of Elementary and Secondary School Emergency Relief (ESSER) funds receivable from the School Board. Based on the sources of funds and management's evaluation of collectability, an allowance for doubtful accounts is not considered necessary.



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**Notes to Financial Statements  
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**4 CAPITAL ASSETS**

Capital asset activity during the year ended June 30, 2022 was as follows:

|  | <u>Beginning<br/>Balance</u> |           | <u>Increases</u> |           | <u>Decreases</u>  |           | <u>Ending<br/>Balance</u> |
|--|------------------------------|-----------|------------------|-----------|-------------------|-----------|---------------------------|
| <b>Capital assets:</b>                             |                              |           |                  |           |                   |           |                           |
| Leasehold improvements                             | -                            |           | 2,583,760        |           | -                 |           | 2,583,760                 |
| Furniture, fixtures, and equipment                 | -                            |           | 470,366          |           | -                 |           | 470,366                   |
| Software   | \$ -                         | \$        | 28,740           | \$        | -                 | \$        | 28,740                    |
| Total capital assets                               | <u>-</u>                     |           | <u>3,082,866</u> |           | <u>-</u>          |           | <u>3,082,866</u>          |
| <b>Accumulated depreciation:</b>                   |                              |           |                  |           |                   |           |                           |
| Leasehold improvements                             | -                            |           | (140,128)        |           | -                 |           | (140,128)                 |
| Furniture, fixtures, and equipment                 | -                            |           | (72,770)         |           | -                 |           | (72,770)                  |
| Software   | -                            |           | (6,952)          |           | -                 |           | (6,952)                   |
| Total accumulated<br>depreciation                  | <u>-</u>                     |           | <u>(219,850)</u> |           | <u>-</u>          |           | <u>(219,850)</u>          |
| Capital assets, net                                | <u>\$ -</u>                  | <u>\$</u> | <u>2,863,016</u> | <u>\$</u> | <u>-</u>          | <u>\$</u> | <u>2,863,016</u>          |
| <b>Depreciation expense:</b>                       |                              |           |                  |           |                   |           |                           |
| Maintenance of plant                               |                              |           |                  |           | \$ 219,850        |           |                           |
| Total governmental activities depreciation expense |                              |           |                  |           | <u>\$ 219,850</u> |           |                           |

Depreciation expense is allocated to the above expenses in the accompanying statement of activities.

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**5 LEASE ASSET AND LIABILITY**

On June 8, 2020, the School entered into a lease agreement with Qualcon 2, LLC, a Florida limited liability company (“Landlord”) for the use of School facilities through July 31, 2031 with the option to renew for two consecutive five year terms.

Adhering to the requirements of GASB 87, the School was required to recognize a right to use asset, lease note payable, and related amortization of the leased asset. Information regarding the School’s lease activity during the year ended June 30, 2022 is as follows:

|                            |    |                         |
|----------------------------|----|-------------------------|
| Right to Use Asset:        |    |                         |
| Right to use asset         | \$ | 3,432,684               |
| 2022 Amortization of asset |    | <u>(290,086)</u>        |
| Right to use asset, net    | \$ | <u><u>3,142,598</u></u> |

Information regarding the School’s lease note payable during the year ended June 30, 2022 is as follows:

|                         |    |                         |
|-------------------------|----|-------------------------|
| Long-term liability:    |    |                         |
| Lease note payable      | \$ | 3,432,684               |
| 2022 Principal payments |    | <u>(405,949)</u>        |
| Lease note payable      | \$ | <u><u>3,026,735</u></u> |

Interest expense related to the amortization of the lease note payable is \$23,500 for the year ended June 30, 2022 and included in debt service. Amortization of the right to use asset was calculated on a straight line basis, charged to governmental activities, and included within the operation of plant on the statement of activities.

Future minimum lease payments including annual increases are as follows:

| <u>Fiscal Year Ended:</u> | <u>Principal</u>           | <u>Interest</u>          | <u>Total</u>               |
|---------------------------|----------------------------|--------------------------|----------------------------|
| 2023                      | \$ 311,259                 | \$ 23,741                | \$ 335,000                 |
| 2024                      | 311,097                    | 23,903                   | 335,000                    |
| 2025                      | 329,360                    | 24,065                   | 353,425                    |
| 2026                      | 330,871                    | 24,229                   | 355,100                    |
| 2027                      | 330,706                    | 24,394                   | 355,100                    |
| 2028 - 2031               | <u>1,413,442</u>           | <u>99,245</u>            | <u>1,512,687</u>           |
| Totals                    | <u><u>\$ 3,026,735</u></u> | <u><u>\$ 219,577</u></u> | <u><u>\$ 3,246,312</u></u> |

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**Notes to Financial Statements  
(continued)**

**6 SCHEDULE OF STATE AND LOCAL REVENUE SOURCES**

The following is a schedule of state and local revenue sources:

**District School Board of Miami-Dade County, Florida:**

|  |                     |
|--|---------------------|
| Florida Education Finance Program (FEFP) | \$ 1,690,360        |
| Class size reduction                     | 299,160             |
| Capital outlay                           | 163,726             |
| Supplemental academic instruction        | 101,337             |
| ESE guaranteed allocation                | 72,763              |
| Teacher salary increase allocation       | 44,319              |
| Student transportation                   | 27,873              |
| Instructional materials                  | 22,331              |
| Safe schools                             | 20,197              |
| Additional student reserve allocation    | 15,240              |
| Reading allocation                       | 12,294              |
| Mental health assistance allocation      | 12,009              |
| Digital classroom allocation             | 166                 |
| Total                                    | <u>\$ 2,481,775</u> |

The administrative fee paid to the School Board during the year ended June 30, 2022 totaled approximately \$91,000, which is reflected as a general administration expense/expenditure in the accompanying statement of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

**7 MANAGEMENT AND EDUCATION CONTRACTS**

**Management Services Agreement**

The School has entered into a contractual agreement with ALS Education, LLC, a Delaware Limited Liability Company (“ALS” or the “Company”). The management services agreement is subject to a notice of intent not to renew six months prior to its anniversary by either party. Under the terms of the agreement, since the third year of the School’s operations, the School is charged fees for services of eleven percent (11%) of the School’s qualified gross revenues. Qualified gross revenues include various state, federal and local source revenues with certain exceptions. Qualified gross revenues exclude student fees, PTA/PTO income and any state or federal funding that is meant to be a reimbursement of expenditures on a dollar for dollar basis.

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In return for the fees ALS shall be responsible for providing management and consulting services in the areas of financial operations, facility and equipment procurement and maintenance, curriculum assessment and evaluation, technology and operational support, human resources and student recruitment.

The contract may be terminated by the School for non-renewal of the charter with the School Board and for breaches of contract terms which have not been cured within ninety days of written notice at the time of the contract breach. The contract may be terminated by ALS for fiscal year operating deficits (excluding the first year of operations), failure to pay fees due to ALS, material changes in federal or state funding, or other material breaches of the contract terms by the School which have not been cured within ninety days of written notice at the time of the contract breach.

For the year ended June 30, 2022, the School incurred approximately \$239,000 of management fees and is reflected as a school administration expense/expenditure in the accompanying statements of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

**Educational Services Agreement**

The School has also entered into a contractual agreement with ALS. The educational services agreement is subject to a notice of intent not to renew which requires an election six months prior to its anniversary by either party. Under the terms of the agreement, the School is charged fees for services of three percent (3%) of the School's qualified gross revenues as defined above. In addition, the School must pay ALS all salary and hourly benefit costs of the personnel employed by ALS for the School, and all direct, third party costs incurred by ALS in connection with providing the educational program services.

In return for the above fees the Company shall be responsible for providing the educational program for the School subject to the approval of the School and consistent with the mission set forth in the School's charter. The Company shall also recruit, select and employ the School's principal and other personnel deemed necessary by the Company and the School for the School's operations.

The contract may be terminated by the School for non-renewal of the charter with the School Board and for breaches of contract terms which have not been cured within ninety days of written notice at the time of the contract breach. The contract may be terminated by the Company for fiscal year operating deficits (excluding the first year of operations), failure to pay fees due to the Company, material changes in federal or state funding, or other material breaches of contract terms by the School which have not been cured within ninety days of written notice at the time of the contract breach.

For the year ended June 30, 2022, the School incurred approximately \$65,000 of educational contract services (3%) and is reflected as a school administration expense/expenditure in the

**FLORIDA HIGH SCHOOL FOR ACCELERATED LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
District School Board of Miami-Dade County, Florida**

**Notes to Financial Statements  
(continued)**

accompanying statements of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

**Due to Management Company**

Due to management company of approximately \$837,000 is included in the accompanying financial statements. The amount due includes April, May, and June management fees.

**8 RISK MANAGEMENT PROGRAM**

Workers' compensation coverage, health and hospitalization, general liability, professional liability and property coverage are being provided through purchased commercial insurance with minimum deductibles for each line of coverage. Settled claims resulting from these risks have not historically exceeded commercial coverage.

**9 COMMITMENTS AND CONTINGENT LIABILITIES**

**Retirement benefits**

The School does not provide post-retirement benefits to retired employees. All employees are employees of the management company and benefits are the management company's sole responsibility.

**Grants**

The School participates in state and federal grant programs, which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at year end may be impaired.

Management believes there are no significant contingent liabilities related to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

**Legal Matters**

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements.

**FLORIDA HIGH SCHOOL FOR ACCELERATED LEARNING - MIAMI CAMPUS, INC.  
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**Notes to Financial Statements  
(continued)**

**10 RELATED PARTIES**

The School is related to Florida High School for Accelerated Learning – Miami Campus, Inc., d/b/a Green Springs Charter High School, Florida High School for Accelerated Learning – Greater Miami Campus, Inc., d/b/a North Gardens High School, and Florida High School for Accelerated Learning – Miami-Dade Campus, Inc., d/b/a North Park Charter High School by common Board of Directors. The Schools shared certain board costs throughout the year as well. Additionally, in the prior year a related school, Green Springs Charter High School, loaned Kendall Greens High School, \$2,800,000 to serve as funding for startup and related on-going opening costs anticipated for the 2021/2022 school year. There are no stated limits to the loan amounts, no repayment terms, and advances will not bear interest. Kendall Greens will repay Green Springs High School when it achieves a favorable financial condition sufficient to start making repayments as determined by the Board. The Board of Directors will approve all expenditures incurred by Kendall Greens while being supported by Green Springs High School.

**11 INCOME TAXES**

The School qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is therefore, exempt from income taxes. Accordingly, no tax provision has been made in the accompanying financial statements. Additionally, no uncertain tax positions have been made requiring disclosure in the related notes to the financial statements. The School's income tax returns for the three previous years are subject to examination by tax authorities, and may change upon examination.

**12 SUBSEQUENT EVENTS**

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through August 26, 2022, which is the date the financial statements were available to be issued.

Management continues to evaluate the ongoing impact of the COVID-19 pandemic on the industry. The School has concluded this it is reasonably possible that the ongoing pandemic could have a negative impact on its financial position and results of operations, however, any possible impact is not readily determinable as of the date of these financial statements. The School has not recognized any provisions for possible ongoing impact in these financial statements.

**FLORIDA HIGH SCHOOL FOR ACCELERATED  
LEARNING - MIAMI CAMPUS, INC.  
d/b/a KENDALL GREENS HIGH SCHOOL**

**A Charter School and Component Unit of the  
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**Required Supplementary Information**

**Budgetary Comparison Schedule - General Fund**

**For the Year Ended June 30, 2022**

|   | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       | <u>Positive<br/>(Negative)<br/>Variance</u> |
|---|----------------------------|-------------------------|---------------------|---|
| <b>REVENUES</b>                             |                            |                         |                     |   |
| State and local sources                     | \$2,581,668                | \$2,581,668             | \$ 2,318,049        | \$ 263,619                                  |
| Contributions and other revenues            | -                          | -                       | 9,139               | (9,139)                                     |
| <br>Total revenues                          | <u>2,581,668</u>           | <u>2,581,668</u>        | <u>2,327,188</u>    | <u>254,480</u>                              |
| <b>EXPENDITURES</b>                         |                            |                         |                     |   |
| Current:                                    |                            |                         |                     |   |
| Instruction                                 | 814,731                    | 814,731                 | 592,353             | 222,378                                     |
| Pupil personnel support                     | 255,225                    | 255,225                 | 251,019             | 4,206                                       |
| Board                                       | 46,500                     | 46,500                  | 27,094              | 19,406                                      |
| General administration                      | 86,056                     | 86,056                  | 91,482              | (5,426)                                     |
| School administration                       | 857,010                    | 857,010                 | 878,446             | (21,436)                                    |
| Food service                                | 500                        | 500                     | -                   | 500   |
| Central services                            | 2,400                      | 2,400                   | 1,323               | 1,077                                       |
| Transportation                              | 56,250                     | 56,250                  | 24,181              | 32,069                                      |
| Operation of plant                          | 492,108                    | 492,108                 | 27,112              | 464,996                                     |
| Maintenance of plant                        | 125,410                    | 125,410                 | 119,674             | 5,736                                       |
| <br>Total expenditures                      | <u>2,736,190</u>           | <u>2,736,190</u>        | <u>2,012,684</u>    | <u>723,506</u>                              |
| <br>Excess of revenues over<br>expenditures | (154,522)                  | (154,522)               | 314,504             |   |
| <b>OTHER FINANCIAL SOURCES (USES)</b>       |                            |                         |                     |   |
| Operating transfer out                      | -                          | -                       | (2,291,682)         |   |
| <br>Total other financial sources (uses)    |                            |                         |                     |   |
| <br>Net changes in fund balances            | (154,522)                  | (154,522)               | (1,977,178)         |   |
| <br>Fund balance at beginning of year       | <u>1,473,521</u>           | <u>1,473,521</u>        | <u>1,473,521</u>    |   |
| <br>Fund balance at end of year             | <u>\$1,318,999</u>         | <u>\$1,318,999</u>      | <u>\$ (503,657)</u> |   |

See report of independent auditors.

**Independent Auditor’s Report on Internal Control Over  
Financial Reporting and on Compliance and Other Matters Based  
On an Audit of Financial Statements Performed in Accordance  
With Government Auditing Standards**

To the Board of Directors of Florida High School for Accelerated Learning – Miami Campus, Inc., d/b/a Kendall Greens High School  
a Charter School and Component Unit of the District  
School Board of Miami-Dade County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund and the aggregate remaining fund information of Kendall Greens High School (the “School”), a charter school and component unit of the District School Board of Miami-Dade County, Florida, as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School’s basic financial statements, and have issued our report thereon dated August 26, 2022.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School’s internal control. Accordingly, we do not express an opinion on the effectiveness of School’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statement. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*McCrary & Associates, PLLC*

Altamonte Springs, Florida  
August 26, 2022

**107 Water Oak Lane | Altamonte Springs, FL 32714**  
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**Additional Information Required by  
Rules of the Auditor General,  
Chapter 10.850, *Audits of Charter Schools  
and Similar Entities***



McCRAZY & ASSOCIATES  
CERTIFIED PUBLIC ACCOUNTANTS

**Management Letter as Required by Rules of the Florida Auditor General,  
Chapter 10.850, Florida Statutes, *Charter School Audits***

To the Board of Directors of Florida High School for Accelerate Learning – Miami Campus Inc.,  
d/b/a/ Kendall Greens High School, a Charter School and Component Unit of the District School  
Board of Miami-Dade County, Florida

**Report on the Financial Statements**

We have audited the financial statements of Kendall Greens High School (the “School”) as of and  
for the fiscal year ended June 30, 2022, and have issued our report thereon dated August 26,  
2022.

**Auditor’s Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United  
States of America; the standards applicable to financial audits contained in *Government Auditing  
Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules  
of the Florida Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditor’s Report on Internal Control over Financial Reporting  
and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in  
Accordance with Government Auditing Standards. Disclosures in that report, if applicable, which  
is dated, August 26, 2022, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Florida Auditor General, requires that we determine whether  
or not corrective actions have been taken to address findings and recommendations made in the  
preceding annual financial audit report. There were no findings or recommendations made in the  
preceding annual financial audit report.

**Official Title**

Section 10.854(1)(e)5. Rules of the Florida Auditor General, requires the name or official title of  
the entity be disclosed in this management letter. The official title of the entity is Kendall Greens  
High School and the School code is 137516.

**Financial Condition and Management**

Sections 10.854(1)(e)2., and 10.855(11). Rules of the Florida Auditor General, require us to apply  
appropriate procedures and communicate whether or not the School has met one or more of the  
conditions described in Section 218.503(1), Florida Statutes, and to identify the specific  
condition(s) met. In connection with our audit, we determined that the School did not meet any of  
the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Florida Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Florida Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

### **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Florida Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

### **Additional Matters**

Section 10.854(1)(e)4., Rules of the Florida Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management, and Miami-Dade County School Board and is not intended to be and should not be used by anyone other than these specified parties.

*McCrary & Associates, PLLC*

Altamonte Springs, Florida  
August 26, 2022

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